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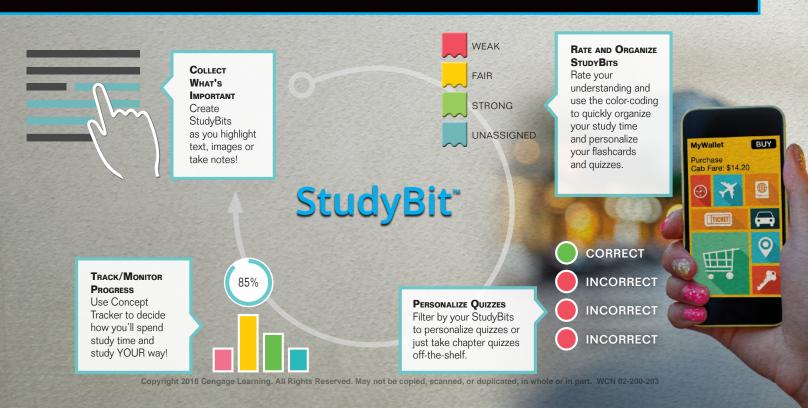






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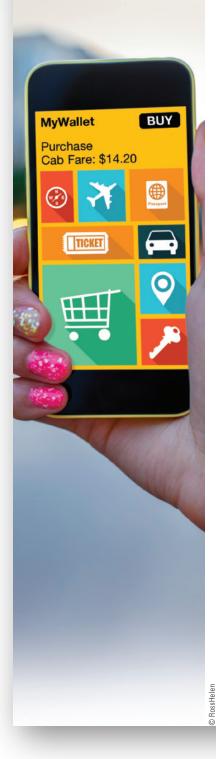
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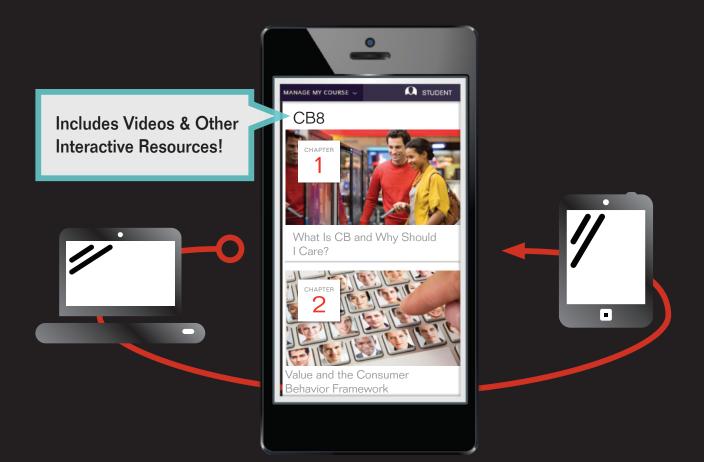
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1 What Is CB and Why Should I Care?

LEARNING OBJECTIVES

After studying this chapter, the student should be able to:

- 1-1 Understand the meaning of consumption and consumer behavior.
- 1-2 Describe how competitive marketing environments lead to better outcomes for consumers.
- 1-3 Explain the role of consumer behavior in today's business and society.
- -4 Be familiar with basic approaches to studying consumer behavior.
- Appreciate how dynamic the field of consumer behavior continues to be, particularly as CB is shaped by technological advances including big data analytics, the "internet of things" and the sharing economy.

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Remember to visit PAGE 23 for additional STUDY TOOLS

INTRODUCTION

Students rarely feel like an expert when they begin a new college class. However, a consumer behavior (CB) course is an exception. Everyone reading this book has years of experience spending and consuming! As we will see, spending means that something is being used, perhaps, time and/or money, are being used toward a valueproducing activity, meaning consumption takes place. In fact, we act as consumers every day and every waking hour. That's correct: Every day you have been alive you have been a consumer. As a result, you begin this book with a degree of expertise that makes the subject come alive with relevance.

The human experience is made up largely of consumption-relevant episodes. We wake, we drink, we eat, we clean, we dress, we ride, we shop, we play, we read, we choose, we watch, we Instagram, we Tweet, and on and on. Practically everything we do involves consumer behavior in some way. Take a look at Pinterest and it becomes obvious that many of the posts call attention to things to buy, places to go, things to do, and how they should be done. Websites like Pinterest mimic real discussions where one consumer tells others about the things that bring value to their lives. Certainly, the sharing of preferences and information about what to do helps consumer make decisions. The desire to share such information has driven Pinterest to one of the top websites in the United States.¹

Consumer decisions are sometimes simple, involving few resources, and other times complex, involving large amounts of resources. When consumers make decisions, they set in place a chain of reactions that change their lives, the lives of those around them, and the lives of people they don't even know. How can even simple decisions be so important to society? The answer to this question is one of the key points of this subject.

A consumer makes a decision with the intention of improving his or her life—that is, doing something of value. But, the value creation doesn't stop here. Businesses survive by offering value propositions that tell consumers how they can maintain or make life better by engaging with some good, service, or experience. As long as consumers continue shopping, buying, and consuming, opportunity exists for business. The process



of making a purchase starts a chain reaction of valuecreating actions.

Much of the news reported in the media focuses on the economy. Various aspects of the economy cause great concern. Why so? Consider the labor participation rate, which has slid every year since 2007.² As a result, analysts become concerned about what is being sold, particularly housing sales. When consumers stop buying houses, many industries and people downstream are affected. Fewer home sales means fewer appliance and furniture purchases, less demand for architects, builders, and building supplies, and in turn, fewer jobs for people in those industries. Jobs provide resources for consumers to enhance their lives by acquiring value-providing goods and services. Those that are unemployed or underemployed are less likely to be able to make major purchases like a home. Thus, when consumers stop buying, bad things can take place.

Now, what happens when consumers buy things? Have you adopted some type of smartwatch yet? Three out of four smartwatch adopters express satisfaction with the device. Although owners are aggravated by some aspects such as short battery life, overall sales are growing. When someone buys a smartwatch, a chain reaction occurs. Not only does the owner receive value, but value is created for others as the store must restock its inventory, meaning the manufacturer produces more products. To do this, the manufacturer purchases raw materials, parts, and services from suppliers. Companies like UPS or FedEx ship raw materials and finished products, providing even more jobs. The consumer also will enhance the product by adding appropriate apps. Apps that track fitness can even change lifestyles: some consumers report changing their lifestyles and exercising because they don't want their Fitbit or other exercise tracking app to register 0 at the end of a day.³ Thus, what seems to be even a simple purchase sets in place a chain reaction of value-enhancing activities that improve individual lives and lives for those who work to provide those products.

Marketers are challenged to continue to provide innovations that offer relative value advantages. While Apple turns its attention toward an autonomous electric car, others are looking at transportation alternatives that don't involve cars at all. In fact, imagine climbing inside a tube that is propelled through a hyperloop at 500 miles per hour using technology commonly seen at bank drivethroughs for decades.⁴ Will innovations like these offer value for consumers?



Imagine climbing inside a tube that is propelled through a hyperloop at 500 miles per hour using technology seen at bank drive-throughs for decades....

Although some may call a course like this one "buyer behavior," consuming involves more than just *buying*. Certainly, businesses are interested in getting someone to buy something. But consumption goes on long after purchase, and this consumption story ultimately determines how much value results.

As you can see, our behavior as consumers is critically important, not just to ourselves, but to many other people. This is why so many people, not just marketing people, are interested in learning about CB. True, the marketer who understands consumers will

be able to design products with greater value potential and thus a greater chance of enhancing the well-being of stakeholders, including the company and customers. Policy makers also show interest in CB because the knowledge allows them to make more effective public policy decisions. Last but not least, consumers who

understand CB can make better decisions concerning how they allocate scarce resources—that is, they become better consumers. Thus, an understanding of CB

can mean better business

for companies, better pub-

lic policy for governments,

and a better life for indi-

viduals and households.

consumer behavior set

of value-seeking activities that take place as people go about addressing their real needs Consumers who understand CB can make better decisions concerning how they allocate scarce resources that is, they become better consumers.

1-1 CONSUMPTION AND CONSUMER BEHAVIOR

We consider CB from two unique perspectives:

- 1. The actual human thoughts, feelings, and actions involved in consumption experiences, and/or
- **2.** A field of study (human inquiry) that is developing an accumulated body of knowledge about human consumption experiences.

If we think of a consumer considering the purchase of a smartwatch, CB captures the thoughts, feelings, reactions, and consequences that take place as the consumer goes through a decision-making process, ownership, and usage of a product, in this case a smartwatch. Alternatively, we consider the body of knowledge that researchers accumulate as they attempt to explain these thoughts, feelings, actions, reactions, and consequences as the field of study known as consumer behavior. Thus, rather than choosing between the two alternative approaches, the best appreciation of CB requires consideration of both perspectives.

1-1a Consumer Behavior as Human Behavior

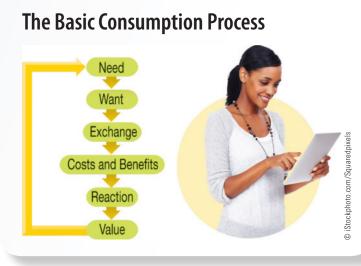
Consumer behavior is the set of value-seeking activities that take place as people go about addressing and attempting to address real needs. In other words, when a

> consumer is motivated by a need, a process kicks in as the consumer sets out to find desirable ways to fill this need. The process involves multiple psychological events, including thinking, feeling, and behaving, and the entire process culminates in value. If it's successful, the process creates sufficient value to address the need that began the process.

THE BASIC CB PROCESS

Exhibit 1.1 illustrates the basic consumption process. We discuss each step in detail in later chapters. However, we briefly illustrate the process here, using a consumer who just got a new smartwatch. At some point, the consumer realized a need to more conveniently access outside media, such as Snapchat, Viber, and email,

Exhibit 1.1



via the Internet. The realization of this need may be motivated by a desire to do better on the job, to have better access to friends and family, to more quickly post news about personal activities, or some combination of reasons. The realization of a need creates a want. A **want** is a specific *desire* that spells out a way a consumer can go about addressing a recognized need. A consumer feels a need to stay in touch, belong, socialize, or feel good about him or herself, and this need manifests itself in the want for better media access devices.

Realizing the need, our consumer decides to visit the new Buckhead HH Gregg store (consumer electronics



Devices create customers for apps. Consumers drive the economy.

and appliances retailer). After looking at several alternative devices and talking it over with a salesperson, the consumer selects the Samsung Gear S2 smartwatch. Having made a choice, the consumer completes an exchange in which he gives up resources in return for ownership and the potential to use the product. An **exchange** is the acting out of a decision to give something up in return for something perceived to be of greater value. Here, the consumer decides the watch will be worth at least the price of the product plus any apps and subscriptions that may be needed to fully use the device.

The consumer then uses the product and experiences all the associated benefits and costs associated with consumption. **Costs** are the negative results of consumption experiences. The costs involve more than just the monetary

price of the product. Consumers spend time both shopping for and learning how to use a device. Physical effort also takes place as consumers visit retail stores and browse web resources during the process. The time, money, and effort spent acquiring a product comes at the expense of other activities, resulting in high opportunity costs for the consumer. Also, compatibility often is an issue for so-called smart devices. Health-conscious, budget-minded consumers like the Fitbit Blaze? Consumers need to check compatibility with Windows, Android, and OSX before making the purchase. An incompatible phone or PC means the smartwatch's value is limited. In fact, even if a consumer might prefer a Samsung Gear S2, he/she may end up with an iWatch, especially if he/she already owns an iPhone or MacBook.⁵

Benefits are positive results of consumption experiences. The benefits are multifaceted, ranging from potentially better job performance, easier text, email, and social network access, and benefits from other smart-

watch apps that do things like monitor heart rate and calories consumed. Other tacit benefits may exist for some consumers who like the fact that other consumers notice and admire the smartwatch. Benefits like these potentially enhance the perceived self-esteem of the consumer.

Over time, the consumer evaluates the costs and benefits and reacts want a specific desire representing a way a consumer may go about addressing a recognized need

exchange acting out of the decision to give something up in return for something perceived to be of greater value

costs negative results of consumption experiences

benefits positive results of consumption experiences

to the purchase in some way. These reactions involve thoughts and feelings. The thoughts may involve reactions to features such as the ease of use. The feelings may sometimes include frustration if the features do not work correctly or conveniently. Ultimately, the process results in a perception of value. We will discuss value in more detail in Chapter 2.

CONSUMPTION

Another way to look at the basic consumer behavior process is to consider the steps that occur when consumption takes place. Obviously, a consumer consumes. Interestingly, very few consumer behavior books define consumption itself. Consumption represents the process by which consumers use goods, services, or ideas and transform the experience into value. Thus, the actions involved in acquiring and using a technological device like a smartwatch create value for a consumer. Consumption is a value-producing process in which the marketer and the consumer interact to produce value. When the consumer fails to realize value from the process, something has broken down in the process; perhaps a bad performance from the marketer or perhaps a bad decision by the customer. Thinking about the result of all of these interactions considered together, one easily sees that consumption outcomes affect consumer well-being by affecting quality of life.

1-1b Consumer Behavior as a Field of Study

Consumer behavior as a field of study represents the study of consumers as they go through the consumption process. In this sense, consumer behavior is the science of studying how consumers seek value in an effort to address real needs. This book represents a collection of knowledge resulting as consumer behavior researchers go about studying consumers.

consumption process by which consumers use and transform goods, services, or ideas into value

consumer behavior as a field of study study of consumers as they go about the consumption process; the science of studying how consumers seek value in an effort to address real needs

economics study of production and consumption

Consumer behavior, as a field of study, is a very young field. The first books focusing on consumer or buyer behavior date from the 1960s.⁶ Thus, compared with older disciplines, researchers have had less time to develop the body of knowledge. Therefore, each decade the accumulated body of knowledge grows significantly. Clearly, however, much uncertainty

Exhibit 1.2

Relationships of CB with Other Disciplines



Source: Based on D. J. MacInnis and V. S. Folkes, "The Disciplinary Status of Consumer Behavior: A Sociology of Science Perspective on Key Controversies," *Journal of Consumer Research* 36 (April 2010): 899–914.

remains, and consequently, the body of accepted theory and rules of practice remains small. This is one reason consumer behavior is so exciting to study. CB researchers continue to expand the knowledge base at a fast pace compared to more mature disciplines.

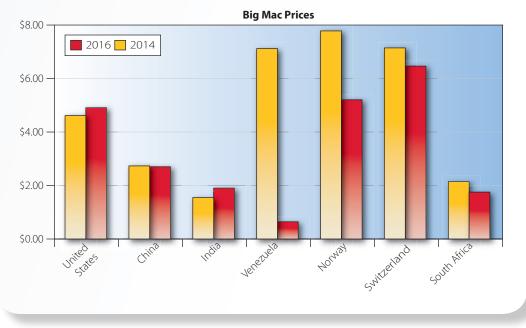
Like other fields of study, CB has family ties with other disciplines. Exhibit 1.2 displays the relationship between CB and other disciplines. Research in various disciplines produced relevant knowledge for marketers seeking to understand consumers. The genesis of the CB field lies in business and the growing body of academic research produced by business schools in the late 20th and early 21st century.⁷ The exhibit displays the overlapping nature of CB and marketing; other fields that sometimes contribute to and to which CB sometimes contributes are also shown. A few of these disciplines share a special bond with CB, as we discuss below. CB shares particularly strong interdisciplinary connections with economics, psychology (particularly social psychology), marketing, and anthropology.⁸

ECONOMICS AND CONSUMER BEHAVIOR

Economics often is defined as the study of production and consumption. A free enterprise system allows individuals to participate freely in the market.⁹ Accordingly, it is easy to see that marketing has origins in economics, particularly with respect to the production and distribution of goods. As the definition implies, economics also involves consumption. Therefore, consumer behavior and economics have a lot in common. However. the economist's focus on behavior consumer is generally a broad or macro perspective bounded by broad assumptions. Economic studies often involve things like commodity consumption of nations over time. This may even involve tracking changes in consumption with dif-

Exhibit 1.3

The Big Mac Index



ferent price levels, enabling price elasticity to be determined. The economist finds data for a study like this in historical sales records. This type of study does not require data describing individual consumers that may reveal the thoughts, feelings, and behaviors associated with consumption.

Economists' inclination to track and compare overall consumption of a specific phenomenon illustrates a macro perspective. For instance, The Economist journal tracks prices of Big Macs globally.¹⁰ The Big Mac Index compares the relative price of hamburgers country by country. The idea was to show relative purchasing power, but economists now realize the Big Mac Index actually predicts currency fluctuations with some accuracy. A relatively low price indicates an undervalued currency. The prices represent aggregate prices paid by thousands of anonymous consumers within each country. Exhibit 1.3 displays the Big Mac Index prices for several countries for both 2014 and 2016. Large differences in the prices indicate less stable currencies. In this case, Venezuela and Norway show the biggest changes in two years. The fluctuation is likely tied to the fact that oil prices have dropped from well over \$100 per barrel in 2014 to well under \$50 a barrel in 2016.11 Both Norway's and Venezuela's economies rely heavily on oil.

In contrast, consumer behavior researchers generally study CB at much more of a micro level, often focusing

on individual consumers rather than countries. The Big Mac Index assumes equal liking for Big Macs and does not take into account individual difference characteristics or even cultural variables that might influence the value of a Big Mac. Most Indian consumers for instance, would not pay a penny for a Big Mac because eating beef would run counter to Hindu beliefs. CB research relaxes many assumptions of economics including rationality to better understand why consumer preferences vary so much. For instance, consumer researchers study how consumers' desires for fast food are influenced by various health claims or even by the relative body shape of other individuals in the fast-food restaurant.¹² These results suggest, among other things, that a consumer who buys a "healthy" burger is likely to indulge in more side orders than a consumer buying a burger that makes no health claims.

Consumption is a valueproducing process in which the marketer and the consumer interact to produce value.

PSYCHOLOGY

Psychology is the study of human reactions to their environment.¹³ Psychologists seek to explain the thoughts, feelings, and behaviors that represent human reaction. Psychology itself consists of several subdisciplines. Social psychology and cognitive psychology, in particular, are highly relevant to consumer behavior.¹⁴

Social psychology focuses on the thoughts, feelings, and behaviors that people have as they interact with other people (group behavior). Consumer behavior most often takes place in some type of social setting or sometimes with the specific intention of affecting the way others view the self. Thus, social psychology and consumer behavior overlap significantly.

Cognitive psychology deals with the intricacies of mental reactions involved in information processing. Every time a consumer evaluates a product, sees an advertisement, or reacts to product consumption, information is processed. Thus, cognitive psychology is also very relevant to consumer behavior and a prominent topic throughout the text.

Today the study of cognitive psychology is assisted by developments in neuroscience. **Neuroscience**, the study of the central nervous system including brain mechanisms associated with emotion, offers potential for un-

psychology study of human reactions to their environment

social psychology study that focuses on the thoughts, feelings, and behaviors that people have as they interact with other people

cognitive psychology

study of the intricacies of mental reactions involved in information processing

neuroscience the study of the central nervous system including brain mechanisms associated with emotion

marketing multitude of valueproducing seller activities that facilitate *exchanges* between buyers and sellers, including production, pricing, promotion, distribution, and retailing derstanding CB by charting a consumer's physicological brain functions during the consumption process. Neuroscience researchers use sophisticated brain imaging equipment to monitor brain activity. One finding suggests that when consumers think about enjoying some of their favorite foods their brains become more active than when they actually eat the food.¹⁵ Is thinking about consuming as good as actually consuming? Neuroscience applications addressing such questions continue to increase in number.



MARKETING

One doesn't have to look very hard to find different definitions of marketing. Many older definitions focus heavily on physical products and profitability. Even though products and profits are very important aspects of marketing, such definitions are relatively narrow.¹⁶ Marketing consists of the multitude of value-producing seller activities that facilitate exchanges between buyers and sellers. The value-producing activities include the production, promotion, pricing, distribution, and retailing of goods, services, ideas, and experiences, all with the potential to create value for consumers and other stakeholders.

CB and marketing are very closely related. Exchange is intimately involved in marketing and, as can be seen from Exhibit 1.1, exchange also is central to CB. In fact, in some ways, CB involves "inverse" marketing as consumers operate at the other end of the exchange. Marketing actions are targeted at and affect consumers, while consumer actions affect marketers. A marketer without customers won't be a marketer very long. In fact, without consumers, marketing is unnecessary.

Some researchers view the CB discipline as separate and distinct from marketing. Others view CB as a subdiscipline within marketing.¹⁷ The details of the argument are beyond the scope of this text; however, the very fact that such an argument exists illustrates the close bond between the two. Marketing and CB share considerable relevance, and both are essential inputs to organizational success.

CONSUMER BEHAVIOR AND OTHER DISCIPLINES

Commerce increased tremendously with the industrial revolution and the coinciding political changes that fostered economic freedom in many countries. Businesses looked to the new field of marketing for practical advice initially about distribution and later about pricing, packaging, advertising, and communication. Thus, although marketing may have originally shared more in common with economics, the turn toward consumer research brought numerous psychologists into the field. Many of these psychologists became the first consumer researchers.

CB research and marketing research overlap with each other more than they do with any other discipline, as illustrated by the overlapping shapes in Exhibit 1.2. Beyond this, CB research shares much in common with psychological research, particularly in terms of shared research approaches and shared theories. Consumer research is based largely on psychology, and to some extent psychology draws from consumer behavior research.

Disciplines beyond economics, psychology, and marketing also intersect with consumer behavior. Sociology focuses on the study of groups of people within a society. Sociology's relevance for CB lies in the fact that consumption often takes place within group settings or is in one way or another affected by group dynamics. Consumers take value from sharing experiences with others not only because it is enjoyable, but because shared experiences can build social capital.¹⁸

Anthropology has contributed to consumer behavior research by allowing researchers to interpret the relationships between consumers and the things they purchase, the products they own, and the activities in which they participate. Anthropological consumer research often features the symbolic meanings behind our possessions. One interesting study looks at the role of gift-giving among victims held in Nazi concentration camps and links both giving and possessing to self-identity.¹⁹ Other disciplines, such as geography and the medical sciences, overlap with consumer behavior in that they draw from some of the same theories and/or research approaches.

THE WAYS IN WHICH 1-2 **CONSUMERS ARE TREATED**

Is the customer always "king"? Look at this list of familiar service environments:

- A typical Department of Motor Vehicles (DMV) office
- The registrar's office at a state university
- A bank lobby
- A university health clinic
- A Veterans' Administration (VA) Clinic
- A sports bar
- A New York City fine dining establishment
- A Honolulu resort

Think about the following questions. Does a consumer receive the same degree of service at each of these



Compared to a restaurant, what motivation does the DMV have to provide a high-value waiting experience?

places? What is the waiting environment like at each one? Is there a clean, comfortable waiting area with pleasant music? How dedicated are the employees to delivering a high-quality service experience? How likely are employees to view the customer as a nuisance? If you don't see the point of these questions yet, contrast the waiting area at a driver's license bureau with the elaborate lobby where you wait for check-in service (probably not very long) at a Miami Beach resort.

Some organizations can survive while treating customers badly, while others need to pamper customers just to have a chance of surviving. Consider these two questions in trying to understand why this is so:

- 1. How competitive is the marketing environment?
- 2. How dependent is the marketer on repeat business?

1-2a Competition and Consumer Orientation

Where do consumers go if they don't like the service at the DMV? If the choice comes down to visiting the bureau or not driving, nearly all consumers will put up with the less-thanimmaculate surroundings, long waits, and poor service that all too typically go along with getting a driver's license. Put yourself into the shoes of the service providers at the

sociology the study of groups of people within a society, with relevance for consumer behavior because a great deal of consumption takes place within group settings or is affected by group behavior

anthropology field of study involving interpretation of relationships between consumers and the things they purchase, the products they own, and the activities in which they participate